



# OVERVIEW

*Develop America's Airmen Today ... for Tomorrow*



- **BRAC Background**
- **San Antonio Impact**
  - **Randolph Air Force Base**
  - **Lackland Air Force Base**
  - **Brooks City-Base**
  - **Fort Sam Houston**
  - **Cross Service**
    - **Medical Education and Training Campus**
    - **San Antonio Military Medical Center**
    - **Battlefield Health and Trauma (Health Research Consolidation)**
    - **Joint Basing**
- **Construction Costs**
- **Keys to Success**
- **The Way Ahead**





# Randolph AFB



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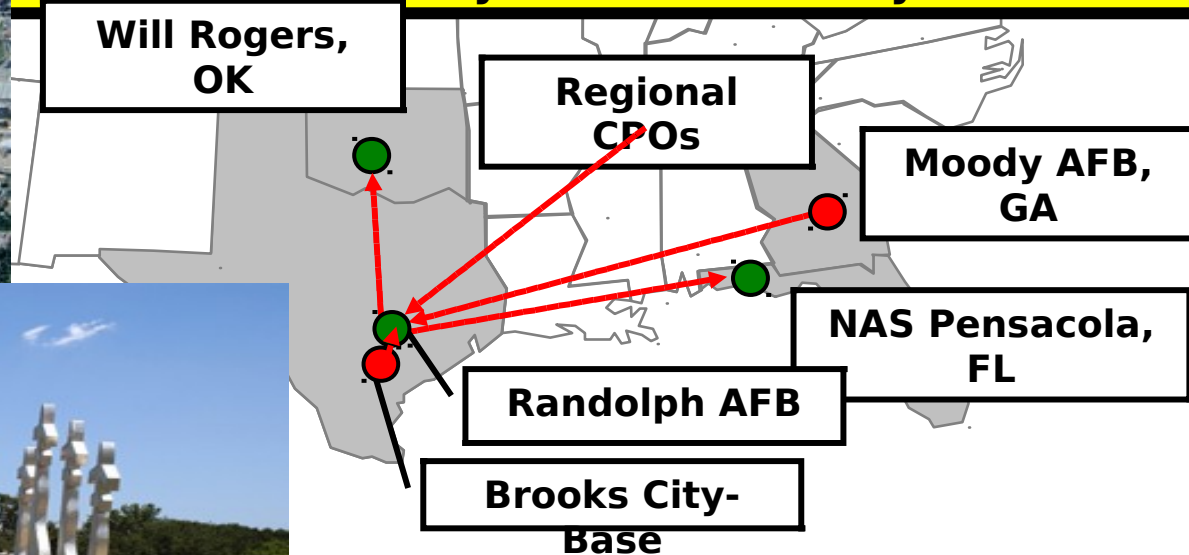


**Move** - Combat Support Officer training to Naval Air Station, Pensacola, FL

- Advanced Instrument School to Will Rogers International Airport, OK

**Gain** - Introduction to Fighter Fundamentals pilot training from Moody AFB, GA

- Five Regional Air Force Civilian Personnel Offices  
- Air Force Audit Agency from Brooks City-Base





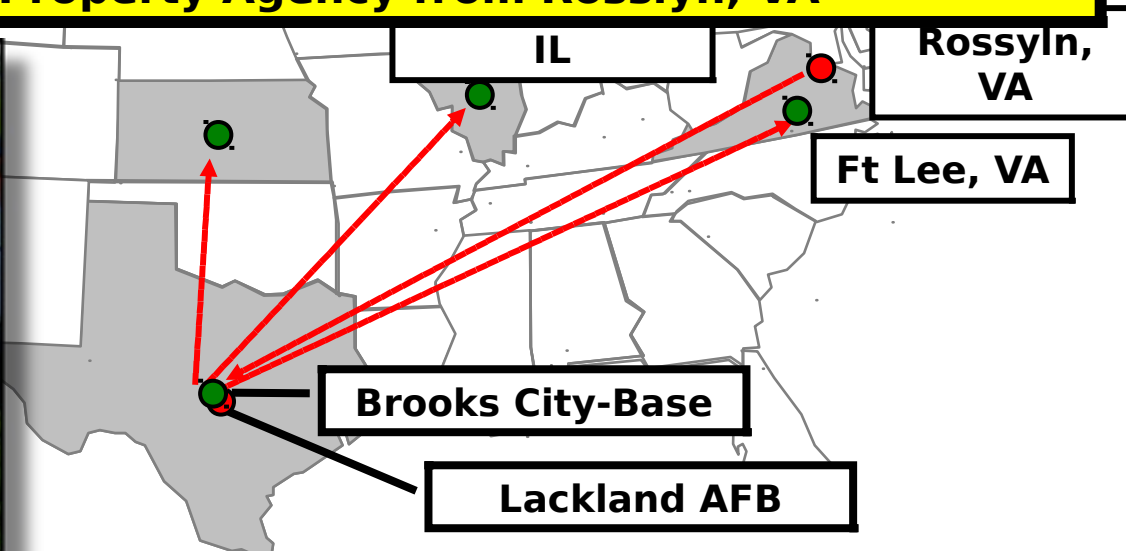
# Lackland AFB



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- Move** ● - Services and Transportation career field training to Ft Lee, VA
- (AGS), KS
- Capital AGS, IL
- - Munitions missions to McConnell Air Guard Station
- - F110 Engine Intermediate Maintenance & Repair to
- - Correctional mission to Ft Leavenworth, KS
- Gain** - Air Force Center for Engineering and Environment (AFCEE); 4 medical administration units & AFWSE from
- Brooks City-Base**
- - AF Real Property Agency from Rosslyn, VA





# Brooks City-Base



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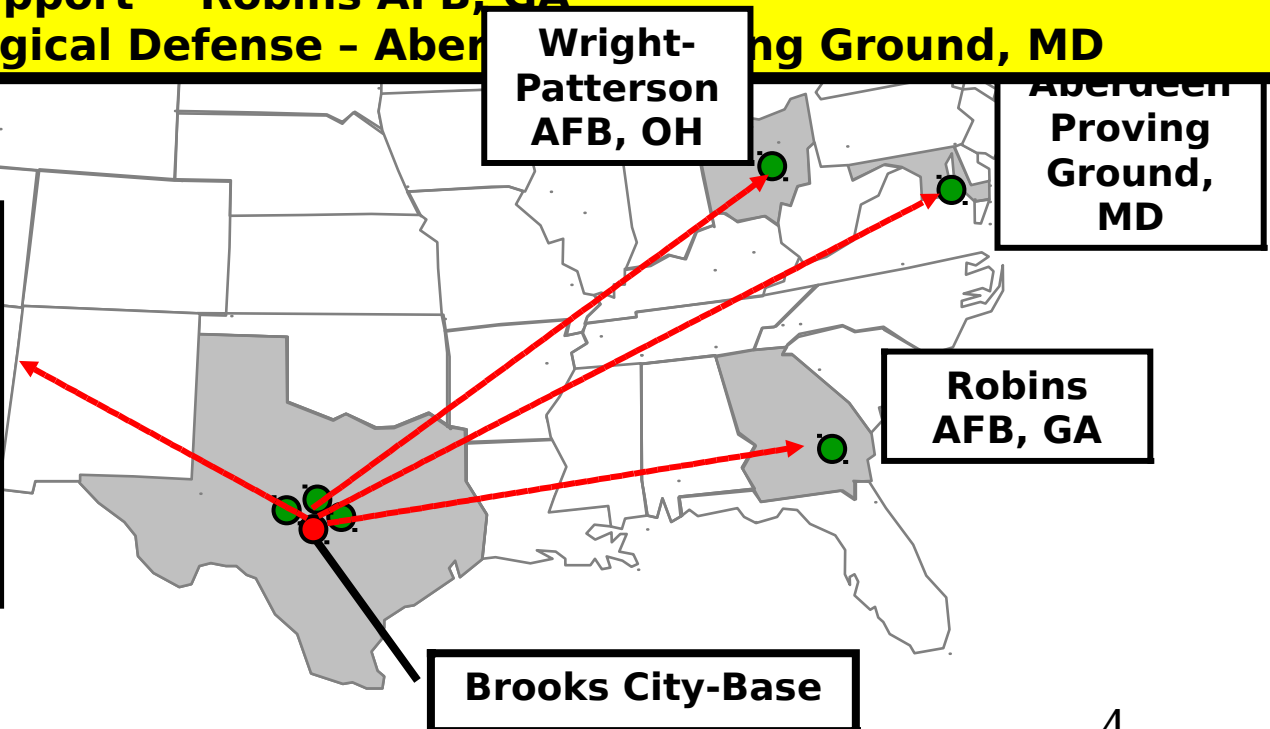


**Move ●** - School of Aerospace Medicine - Wright-Patterson AFB, OH  
- Institute of Operational Health - Wright-Patterson AFB, OH  
- Performance Enhancement Directorate - Wright-Patterson AFB, OH  
- Human Systems Development & Acquisition - Wright-Patterson AFB, OH  
- AF Research Lab Human Effectiveness Directorate - Wright-Patterson AFB, OH  
- Life Support - Robins AFB, GA  
- Chemical Biological Defense - Aberdeen Proving Ground, MD

## **Gain ●**

Moves from Brooks City Base Within San Antonio :

- 8 to Lackland AFB
- 2 to Randolph AFB
- 3 to Fort Sam Houston



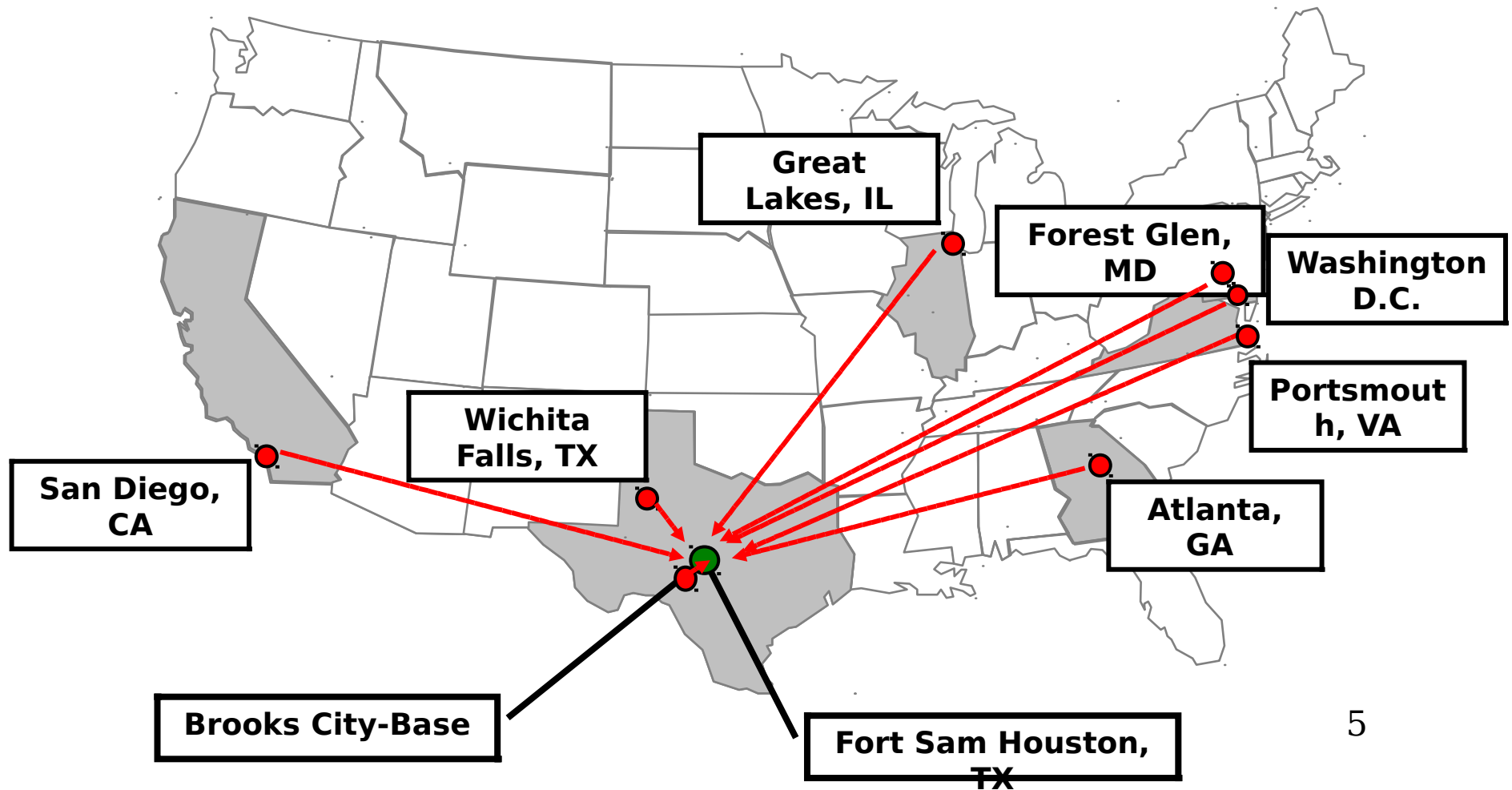


# Fort Sam Houston



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**Gain ● - Multiple gains in support of SAMMC, METC, Joint Combat Casualty Care Research, Army Modularity, and BRAC Discretionary Moves.**







# Medical Education Training Campus

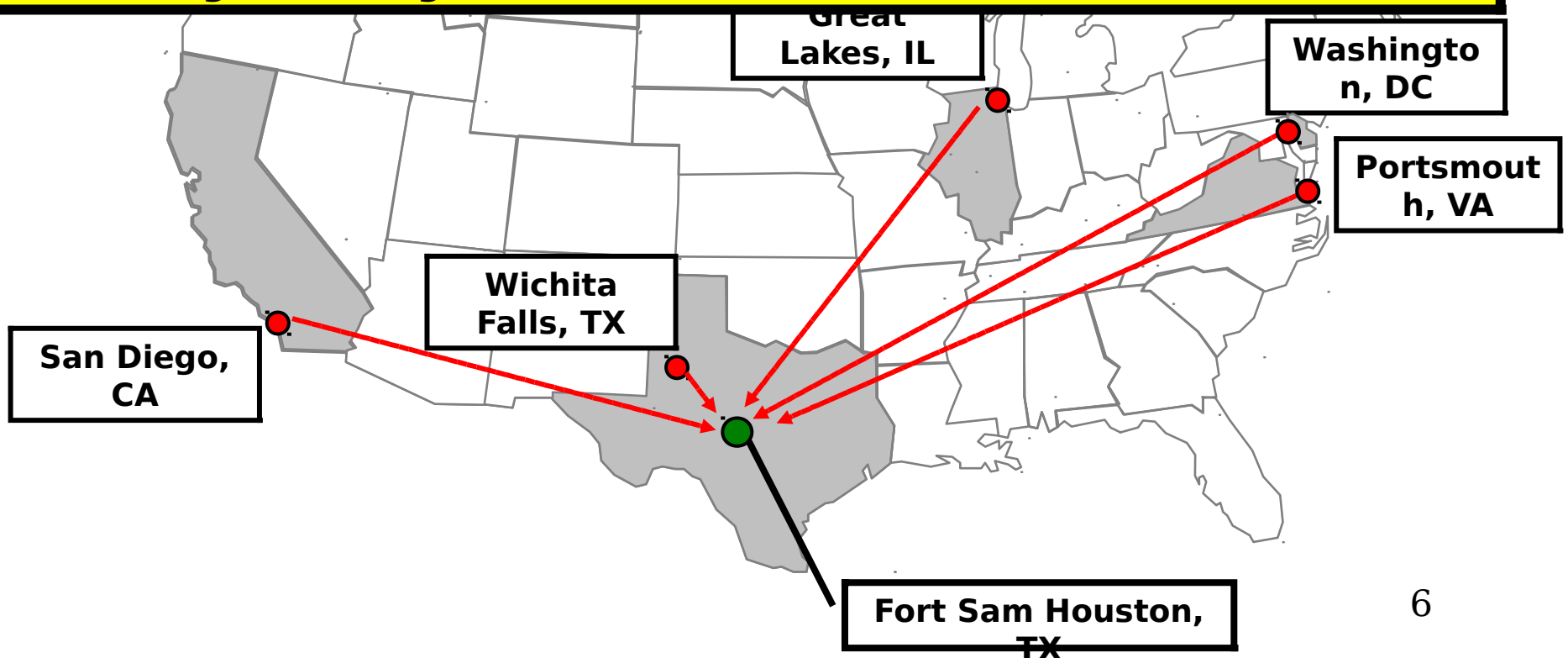


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***BRAC 2005 directs the consolidation of medical enlisted training to Fort Sam Houston***

- Gain** ● - Naval Hospital Corps School, Great Lakes, IL
- Naval School of Health Science, San Diego, CA
  - Air Force 882 Training Group, Sheppard AFB, Wichita Falls, TX
  - Navy School of Health Science, Portsmouth, VA
  - Walter Reed Army Medical Center (Enlisted Training), Washington, DC





# San Antonio Military Medical Center



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## BRAC LAW:

San Antonio Military Medical Center, Recommendation 172 (MED 10). Realign Lackland Air Force Base by relocating the inpatient medical function of the 59th Medical Wing (Wilford Hall Medical Center) to Brooke Army Medical Center, and convert Wilford Hall Medical Center into the DOD's largest ambulatory care center. This move establishes the two facilities as the San Antonio Military Medical Center, or SAMMC-North and SAMMC-South.



*Brooke Army Medical Center,  
Fort Sam Houston  
(SAMMC-N)*

*Wilford Hall Medical Center,  
Lackland Air Force Base  
(SAMMC-S)*



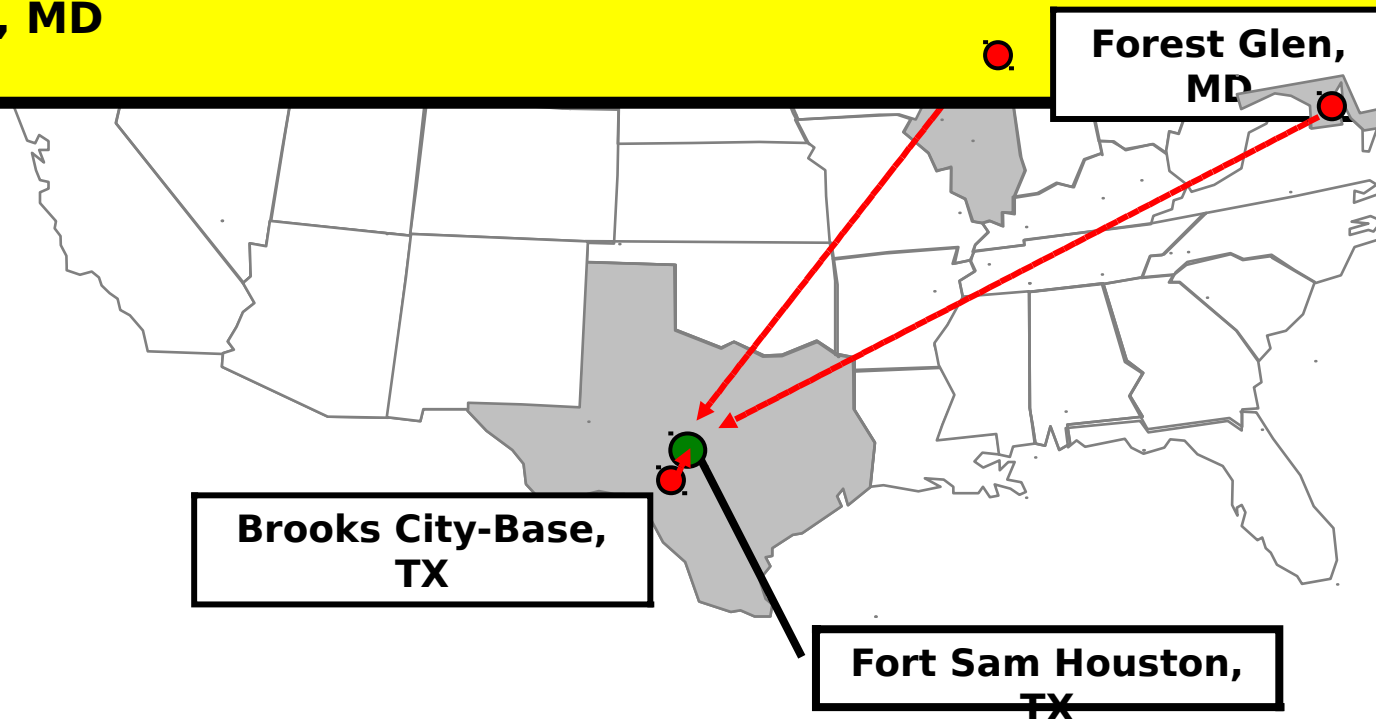


# Joint Center of Excellence for Battlefield Health and Trauma

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- Gain** ● - Naval Institute of Dental & Biomedical Research - Great Lakes, IL
- Naval Med Research Ctr., Combat Casualty Care Dir. - Forest Glen, MD
  - Air Force Dental Evaluation & Consult Service - Great Lakes, IL
  - Army Research Detachment - Brooks City-Base, TX
  - Army Dental & Trauma Research Detachment - Great Lakes, IL
  - Walter Reed Army Institute of Research - Forest Glen, MD







# Joint Basing Initiative



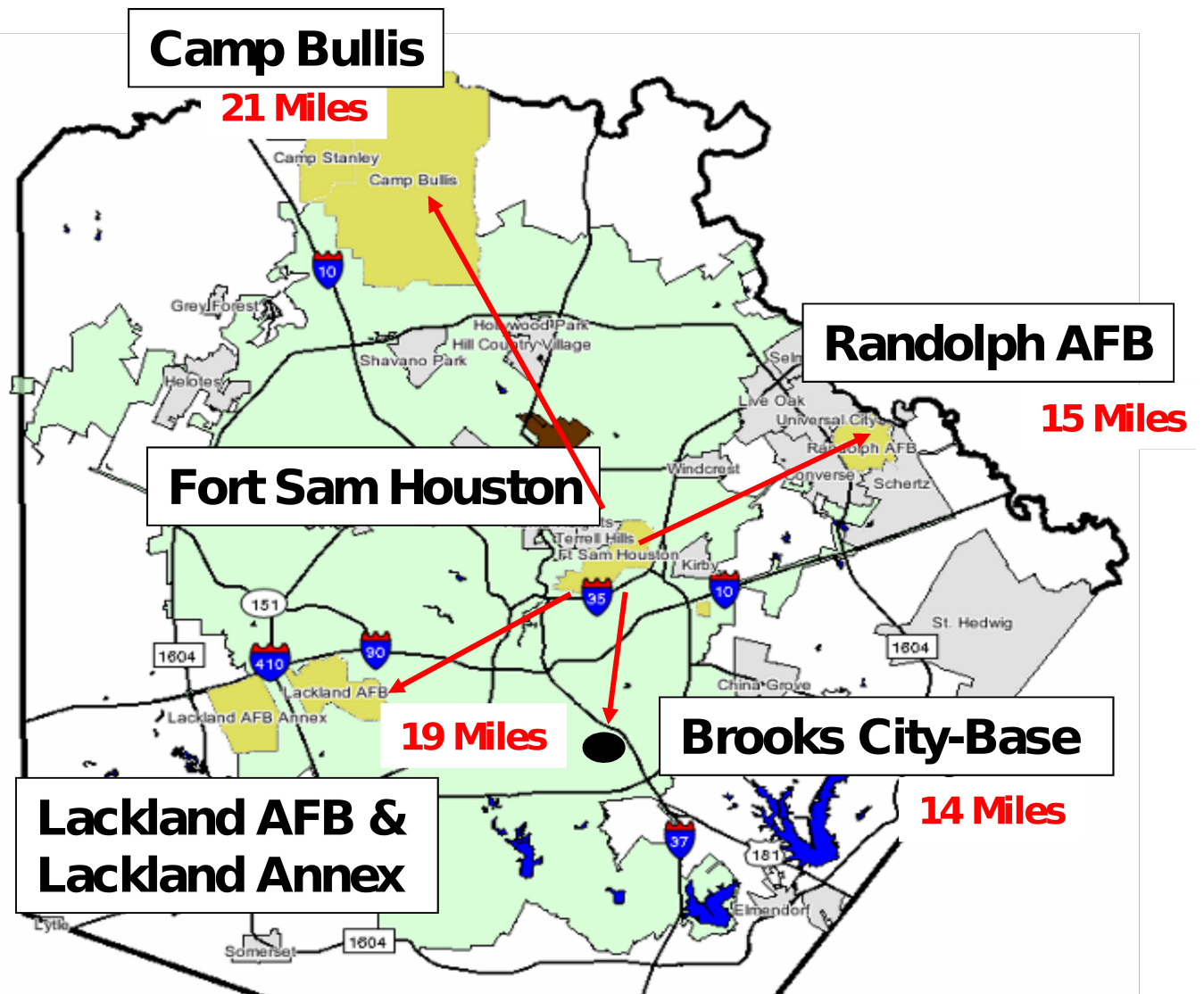
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## **Mission:**

Installation Management functions consolidate:  
Randolph AFB, TX  
Lackland AFB, TX  
Fort Sam Houston, TX

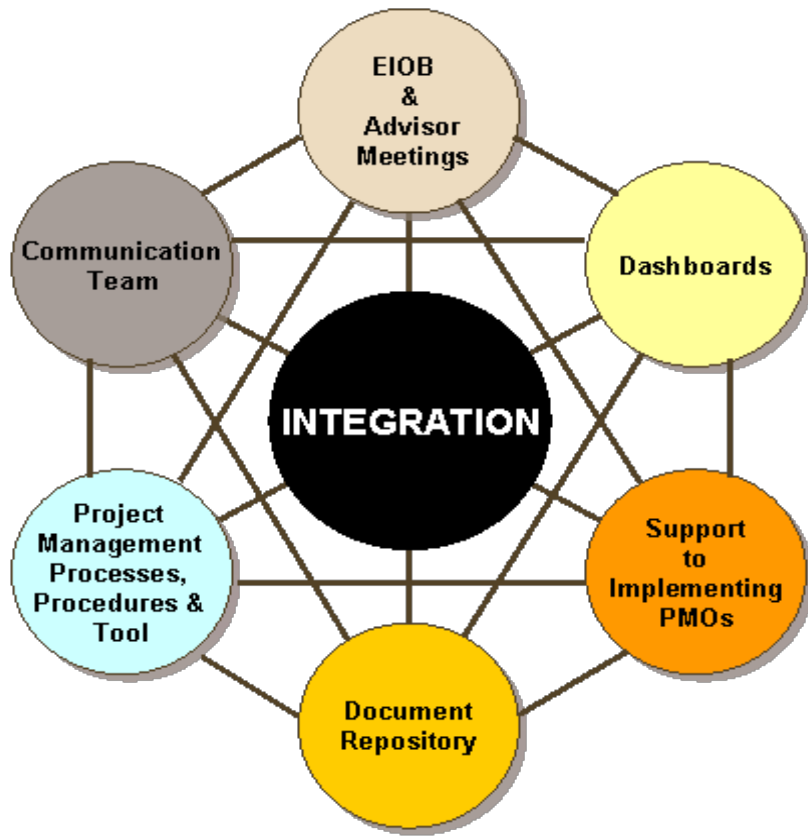
Assist Brooks City-Base until final removal of military units



# Keys to Success



## Develop America's Airmen Today ... for Tomorrow



- **Enhanced Communication**
- **Integrated Project Manager**



- **Cooperation Between the Military and Community**



# The Way Ahead



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*A very large, complex undertaking with many partners: Army, Navy, Air Force, Assistant Secretary of Defense (Health Affairs), four installations, a growing Bexar County, the State of Texas, and one of the largest cities in the U.S.*

## **Our Plan:**

- *Integrate sub-plans into an overall plan & monitor closely*
- *Partnership between the Community (City, County & State) and the military*
- *Maintain the cash flow – understand the impact of any delays*
- *Watch construction costs – potential capacity problems*
- *Communicate status to all levels in a timely manner*
- *Seek transportation solutions*



# **Military Transformation Task Force**

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## **Community Support for BRAC**

### ***Military Transformation Task Force***

The joint City of San Antonio, Bexar County, and The Greater San Antonio Chamber of Commerce initiative to assist the military in implementing BRAC 2005 actions, address impacts on the community and leverage BRAC actions to strengthen our economy and revitalize our neighborhoods





# Military Transformation Task Force

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## Military Impact in San Antonio

***San Antonio is a large metro area with a diverse economic base***

- 7<sup>th</sup> largest city in US
- 1.4 million population
- Strong healthcare, financial services, logistics, telecommunications, and automotive manufacturing sectors

### ***Military impact***

- \$13.3 billion economic impact in 2006
- 68,659 DOD civilian and military employees plus an additional 44,423 contractors
- 47,924 military retirees call San Antonio home



# Military Transformation Task



**Force**

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## 2005 BRAC Challenges and Opportunities

### *Challenges*

- Retention of missions
- Air capacity issues
- Encroachment

### *Opportunities*

- BRAC construction estimated at \$2.1 billion over 5 years
- San Antonio will become the home of 'Military Medicine' and 'Installation Command'



# Office Of Military Affairs

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The Office of Military Affairs (OMA) is the single point of contact for the City of San Antonio on military and Base Realignment And Closure (BRAC) related issues.

## ***Mission:***

- To prepare the community for challenges and opportunities associated with BRAC-related growth.
- To work with the military to sustain and enhance mission readiness.
- To develop and institutionalize relationships between the community and the military on issues of common concern.

## ***Duties:***

- Work with local community leaders
- Provide staff support to the MTTF and its committees
- Undertake studies in coordination with the MTTF to develop a Growth

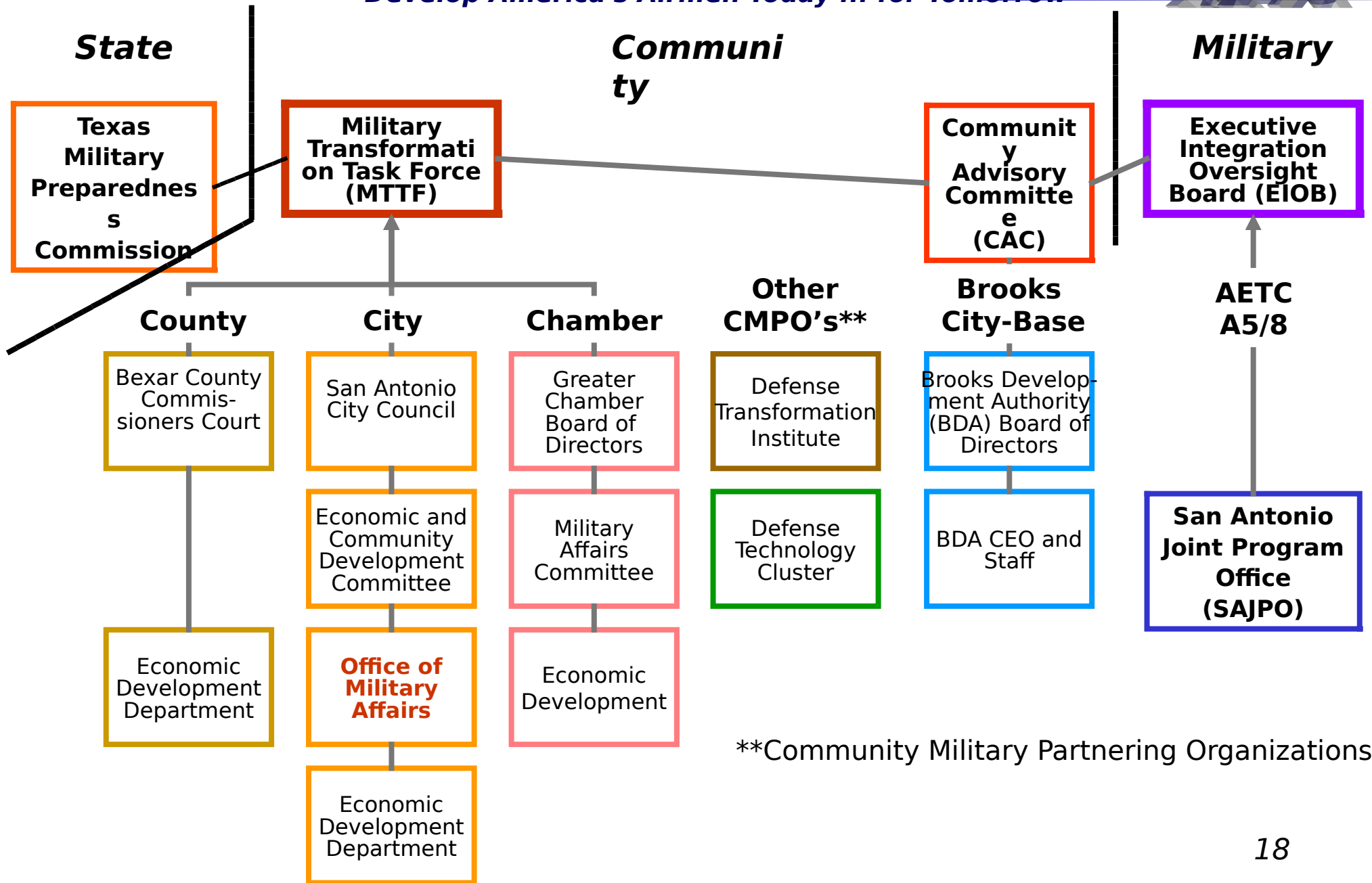
Management Plan to address BRAC-related issues such as



# Relationship Chart of San Antonio's Community BRAC Entities



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# Office Of Military Affairs

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## ***Additional Initiatives:***

- BRAC Mission Relocation—Provide community information to missions moving to San Antonio. Coordinated by The Greater San Antonio Chamber of Commerce
- Procurement/Matchmaking Fair—Provide information and opportunities on BRAC construction for local businesses. Coordinated by Bexar County
- Military Impact Study—Examine military's economic impact on San Antonio and the region. Coordinated by City of San Antonio Economic Development Department
- Office of Military Affairs Website—Provide information to the community on local BRAC and military related issues. ([www.sanantonio.gov/oma](http://www.sanantonio.gov/oma))
- Joint Land Use Study—Undertake a JLUS in coordination with the Army to examine encroachment issues around Camp Bullis to assure mission viability



# For Additional Information



*Develop America's Airmen Today ... for Tomorrow*



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